



# Corporate Services and Partnerships Policy Overview Committee

Date: TUESDAY, 16 OCTOBER 2012

Time: 7.30 PM

- Venue: COMMITTEE ROOM 5 -CIVIC CENTRE, HIGH STREET, UXBRIDGE UB8 1UW
- MeetingMembers of the Public andDetails:Press are welcome to attendthis meeting

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This Agenda is available online at: http://modgov.hillingdon.gov.uk/ieListDocuments.aspx?Cld=243&Mld=1404&Ver=4



Lloyd White Head of Democratic Services London Borough of Hillingdon, 3E/05, Civic Centre, High Street, Uxbridge, UB8 1UW www.hillingdon.gov.uk

# **Councillors on the Committee**

Richard Lewis (Chairman) Michael White (Vice-Chairman) Beulah East (Labour Lead) Lindsay Bliss Neil Fyfe Raymond Graham Richard Mills Carol Melvin

# Useful information

Bus routes 427, U1, U3, U4 and U7 all stop at the Civic Centre. Uxbridge underground station, with the Piccadilly and Metropolitan lines, is a short walk away. Limited parking is available at the Civic Centre. For details on availability and how to book a parking space, please contact Democratic Services

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# About this Committee

This Policy Overview Committee (POC) will undertake reviews in the areas covered by the Deputy Chief Executive's Office and Finance and Resources Directorate and can establish a working party (with another POC if desired) to undertake reviews if, for example, a topic is cross-cutting.

This Policy Overview Committee will consider performance reports and comment on budget and service plan proposals for the Deputy Chief Executive's Office and Finance and Resources Directorate.

The Cabinet Forward Plan is a standing item on the Committee's agenda.

The Committee will not consider call-ins of Executive decisions or investigate individual complaints about the Council's services.

# **Terms of Reference**

The Constitution defines the terms of reference for Policy Overview Committees as:

- 1. To conduct reviews of policy, services or aspects of service which have either been referred by Cabinet, relate to the Cabinet Forward Plan, or have been chosen by the Committee according to the agreed criteria for selecting such reviews;
- 2. To monitor the performance of the Council services within their remit (including the management of finances and risk);
- 3. To comment on the proposed annual service and budget plans for the Council services within their remit before final approval by Cabinet and Council;
- 4. To consider the Forward Plan and comment as appropriate to the decision-maker on key decisions which relate to services within their remit (before they are taken by the Cabinet);

Policy Overview Committees will not investigate individual complaints.

This Committee performs the Policy Overview role in relation to the following services:

- 1. human resources and personnel service;
- 2. e-Government and ICT;
- 3. democratic services;
- 4. legal services;
- 5. the Council's property portfolio, including property and asset acquisition and disposal, and capital programme;
- 6. corporate finance, including:
  - a. development of a medium term budget strategy;
  - b. scrutiny of the Council's management of its resources;
  - c. reviewing the operation of the Council's financial rules making proposals to the Cabinet and/or Council for their development
- 7. the Council's overall performance and corporate improvement work particularly in relation to the Comprehensive Performance Assessment and Corporate Assessment;
- 8. economic development and single regeneration budget;

- 9. the Local Strategic Partnership and Community Strategy;
- 10. Local Area Agreement;
- 11. community partnerships and the Council's voluntary sector strategy;
- 12. corporate aspects of diversity & equalities policy;
- 13. Best Value;
- 14. any other cross-cutting portfolios that might be created and any functions not included within the remit of the other Policy Overview Committees.

# Agenda

- 1 Apologies
- 2 Declarations of Interest
- 3 Minutes of Meeting held on 18 September 2012 (Pages 1-4)
- 4 Exclusion of Press and Public

To confirm the items of business marked Part I will be considered in public and that the items marked Part II will be considered in private.

- 5 Major Review Community Cohesion (Pages 5-14)
- 6 Work Programme 2012/13 (Pages 15-18)
- 7 Forward Plan (Pages 19-30)

# Agenda Item 3

# <u>Minutes</u>

Corporate Services and Partnerships Policy Overview Committee Tuesday, 18 September 2012 Meeting held at Committee Room 3 - Civic Centre, High Street, Uxbridge UB8 1UW



	Members Present:	
	Councillors Richard Lewis (Chairman), Timothy Barker, Lindsay Bliss, Beulah East, Neil Fyfe and Richard Mills.	
	<b>Apologies:</b> Councillors Raymond Graham (Councillor Timothy Barker substituting) and Michael White.	
	<b>Officers:</b> Fiona Gibbs (Council's Stronger Communities Officer) and Khalid Ahmed (Democratic Services Manager).	
	Witness: Carole Jones (Chair of the Strong and Active Communities Partnership)	
13.	MINUTES OF THE MEETING HELD ON 24 JULY 2012	
-		
	Agreed as an accurate record.	
14.	EXCLUSION OF THE PRESS AND PUBLIC	
	It was agreed that all items of business would be considered in public.	
15.	COMMUNITY COHESION WITHIN HILLINGDON	
	Members were provided with a presentation from the Council's	
	Stronger Communities Officer who outlined her role and the remit of the Strong and Active Communities.	
	The Committee was informed that in her role as Stronger	
	Communities Officer she provided:	
	<ul> <li>Strategic and policy lead on community cohesion and integration</li> </ul>	
	Advice and guidance on community cohesion across the	
	Council	
	<ul> <li>Advice, guidance and support to external partners</li> <li>A community engagement and community development</li> </ul>	
	<ul> <li>A community engagement and community development role in relation to community cohesion and integration</li> </ul>	
	Reference was made to the activities which the Stronger	
	Communities Officers was involved in, which included:	
	<ul> <li>Developing and Managing the Strong and Active</li> </ul>	
	Communities partnership and supporting partners in	

delivering the action plan	Action By:
<ul> <li>delivering the action plan</li> <li>Supporting partners in the delivery of concohesion and integration related projects Included English for Speakers of other lat (ESOL), Hayes Carnival, Junior Citizens West Drayton and Yiewsley community of programmes, Peabody estate multi-ager Schools community cohesion partnership</li> <li>Supporting Hillingdon's Inter Faith Netword developing its activities</li> <li>Supporting Women in the Community Netword eveloping its activities</li> <li>Supporting the Hillingdon Traveller Forut</li> <li>Support local Black, Asian and Minority Forut</li> <li>Working in partnership with the police to ordinate appropriate response on matter community tensions and preventing viole the borough</li> </ul>	mmunity s which anguages , Hayes and engagement ncy partnership, p ork in etwork in m Ethnic (BAME) monitor and co- s relating to
Carole Jones, Chair of Strong and Active Comr Head Teacher of Yeading School attended the provided Members with details of the work whic carried out within many of the Borough's schoo	meeting and had been
Members were informed that it was important for cohesion work to take place with schools becau	
<ul> <li>Schools had a duty to promote community.</li> <li>The sharing of best practice in local schools shared across the borough.</li> <li>Schools and extended schools had the externed across the borough.</li> <li>Schools and extended schools had the externed.</li> <li>Young people had an important role to p.</li> <li>There was the opportunity to engage not people but also parents and the wider composite statistical schools.</li> <li>Sustainability.</li> <li>Partnership working.</li> </ul>	ools could be ethos of being lay for the future t only young
Members were provided with a short film on the Choir which had been formed from 5 schools, w 120 children and around 30 parents. This had b successful initiative and resulted in the integratic community groups.	vhich involved been a hugely
The Committee was informed that 23 schools we the Strong and Active Partnerships and discuss on how to get even more schools involved in the strong and the schools involved in the schools involved i	sion took place
Reference was made to the Yeading Communit situated next to Yeading School, which parents from different community groups used to build r	and residents

16.		
	2. That officers be given the authority to invite relevant witnesses to the next meeting of the Committee to help with the review.	
	<ol> <li>That the information provided be noted and the Chair of Strong and Active Communities be congratulated for the work which had been carried out in schools, in relation to community cohesion.</li> </ol>	Ahmed / Fiona Gibbs
	RESOLVED -	Khalid
	In addition for the meeting in November, Members asked that the Council's new Head of Corporate Communications be asked to provide the corporate perspective on what the Council could do to help individuals from all groups, access all Council services.	
	The Committee asked that at their next meeting, the review examined how residents of the Borough accessed Council services, particularly in relation to Adult Education, Libraries and Sports and Leisure facilities. Officers were asked to invite relevant witnesses.	
	Discussion took place on the scope of the review and Members agreed that this be amended to focus on how the Council could reach out to more individuals of all backgrounds, particularly those groups and sections of the community who were difficult to engage with. In addition how did Council services communicate its services to the community, beyond the promotion of its services. What steps were taken to break down barriers to engage with groups which would enable them to interact and integrate with the rest of the community?	
	Reference was also made to the work which the Women in the Community Network did in establishing a network of women from different community groups and representatives from the diverse communities in the Borough. This was an area which would be covered in the November witness session.	
	The Committee noted the excellent engagement which was taking place and the positive contribution the work with the schools had to community cohesion and integration within the Borough.	
	with others, form friendships and celebrate friendships. This scheme had proved very successful and provided an opportunity for people to engage in programmes that built confidence, explored cultures, shared values and encouraged healthy active lifestyles.	Action By:

	Noted.	
17.	CABINET FORWARD PLAN	
	Noted.	
	Meeting commenced at 7.30pm and closed at 9.30pm Next meeting: 16 October 2012 at 7.30pm	

These are the minutes of the above meeting. For more information on any of the resolutions please contact Khalid Ahmed on 01895 250833. These minutes are circulated to Councillors, Officers, the Press and Members of the Public.

# Agenda Item 5

## **MAJOR REVIEW – COMMUNITY COHESION**

## Contact Officer: Khalid Ahmed Telephone: 01895 250833

### **REASON FOR ITEM**

To hear from witnesses to enable the Committee to gather evidence as part of their major review into Community Cohesion.

## **OPTIONS OPEN TO THE COMMITTEE**

- 1. Question the witnesses.
- 2. To consider the scoping report (appendix 1)and to make amendments if necessary
- 3. To make a note of possible recommendations for the review

## INFORMATION

- At the last meeting of the Committee held on 18 September 2012 Members began their review into Community Cohesion. The Committee was provided with a presentation from the Council's Stronger Communities Officer and from the Chair of the Strong and Active Communities Partnerships. Details of the presentation are included in the Minutes of the meeting which are attached to this agenda.
- Initially the Committee decided that the aim of the review should be centred on how Council services are working in order to mitigate against the potential risk factors that can impact on community cohesion. Particular emphasis was going to be around building upon the many positives that underpin resilience in communities within the Borough.
- 3. After hearing the evidence from the Chair of the Strong and Active Communities Partnership and the Council's Stronger Communities Officer, the Committee discussed the scope of the review and agreed that the review should look at how the Council's services were accessed by all individuals of all backgrounds and groups and sections of the community. Included in this would be looking at how Council services communicated services to the community, beyond the promotion of its services. What steps were taken by service areas to break down barriers to engage with groups which would enable them to interact and integrate with the rest of the community? The Committee welcomed the work which had been carried out in the Borough's schools but felt that the review should concentrate on adults and whether there was an equality of access to services, particularly around community services.

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### Witnesses

4. Officers have invited representatives from Adult Education, Library services and Sports and Leisure services to help Members with their review.

### Possible Lines of Enquiry

How are Council services engaging individuals from all backgrounds and demographics within our local areas?

How does the Council work with residents to promote a sense of pride and belonging, promotes equality of opportunity and sense of community?

Beyond the initial promotion and marketing of a service, what other ways have been used to engage and interact with groups?

If there has been resistance by certain individuals and groups to becoming involved in services provided by the Council, how have barriers been broken down to overcome this?

What examples are there of good practice, which could be used in other areas of the Council, in relation to enabling community groups and individuals of all backgrounds to access Council services?

How does the Council run services so that it can counter risks and potential tensions and perceived inequalities?

## PAPERS WITH THE REPORT

Scoping Report (Appendix 1)



# Corporate Services & Partnerships Policy Overview Committee Review Scoping Report 2012/13

# **OBJECTIVE**

# **Community Cohesion**

# Aim of review

The review aims to examine how Council services are working in order to mitigate against the potential risk factors that can impact upon community cohesion and build upon the positives that underpin resilience in communities. The review will include a particular focus in relation to perception of fairness, transparency and equality of access.

# **Terms of Reference**

- To learn about community cohesion in Hillingdon
- To understand the risk factors that undermine community cohesion
- To assess the effectiveness of the positive work undertaken to promote community cohesion in Hillingdon.
- To identify whether there are any particular issues or challenges that undermine community cohesion in Hillingdon.
- To identify any measures that would address any issues identified above and would promote community cohesion in Hillingdon.

# Background

What is community cohesion?

Community cohesion is about a creating a sense of belonging, valuing diversity, tackling inequalities and promoting interaction to develop positive relationships within a community.

## The Institute of Community Cohesion uses the definition:

"community cohesion is widely used to describe a state of harmony or tolerance between people from different backgrounds living within a community. Linked to the concept of social capital and the idea that if we know our neighbours and contribute to community activity then we are more likely to look out for each other, increase cohesion and minimise cost of dependency on institutional care"

In addition community cohesion is about relationships within communities, and about addressing differences between people, that may sometimes cause division, misunderstanding or tensions that, in turn, affect the way that communities interact with one another and see themselves. This is not exclusive to ethnic or faith groups but can also include, for example, the perceptions of young people and anti-social behaviour or socio-economic differences and how they can influence social interactions and involvement in community life.

## Reasons for the review

The impact of the economic downturn has inevitably placed a strain on families and communities as resources are reduced and opportunities for employment and prosperity reduced. Adhered to this are the austerity measures which the public sector has been subject to, which will have had some impact on the delivery of services, possibly to the most vulnerable in the Borough.

Threats from extremism and terrorism are still real and can cause conflict, tensions, prejudice and misunderstanding within communities, particularly in these difficult times

Hillingdon has become more diverse with many areas seeing the proportion of white and ethnic minority communities more evenly spread. At the same time the Borough is experiencing increases in the number of young people and a growing older population.

The Council's approach, therefore, has been to understand what our community cohesion challenges are in Hillingdon and where in the Borough, risks to community cohesion are greatest. The review could explore this.

# Supporting the Cabinet & Council's policies and objectives

This review will support the work of the Council as part of its Equality Duties to ensure promotion of good relations.

To deliver upon the objectives of the Sustainable Community Strategy with partners.

To deliver excellent services to our residents and achieve our aim of putting residents first.

# **INFORMATION AND ANALYSIS**

## Key Issues

For purposes of the review it is important to recognise where the positive contributions to community cohesion are taking place and promote greater opportunities for building on those positives and underpin the resilience within communities. Improving our knowledge of what works and what helps will reduce the risk.

Such as:

- Strong local leadership (political, community etc)
- Strong communication activity/strategy to engage with local communities
- Visible local initiatives
- Developing a local sense of civic pride
- Uniting local people on issues affecting the borough
- Strong partnership approach to local solutions
- Capacity building and sustainable approach to community engagement and community development which is inclusive and embraces the diversity of the borough

Positive outcomes in terms of community cohesion can influence and make an impact upon:

Increased sense of belonging Increased participation in community activity Increased satisfaction with services Increased participation in sports, leisure and cultural activities Reduced community tension Increased community interaction Reduced health inequalities Increased aspirations Reduced isolation Increased health and well-being Reduction in crime Pride of place Reduction in fear of crime Increased educational attainment

# Remit - who / what is this review covering?

Stronger Communities – Policy, Performance and Partnerships – Central Services Adult education Libraries Schools Sports and leisure services

# Connected work (recently completed, planned or ongoing)

The review will be provided with details of some of the positive work which is being undertaken in Hillingdon which includes:

- Hillingdon Improvement Programme work streams in relation to Civic Pride and the borough's Heritage
- Supporting local groups:
  - Voluntary sector support including core grants
  - Support for the Hillingdon Inter Faith Network.
  - Women in the Community Network
- Local Community Engagement including through Health Promotion
- Community engagement, Pride of Place and Town centres programmes
- Work with schools and the development of the Schools Community Cohesion Partnership.
- Libraries community engagement activities
- Sport and Leisure programmes
- Adult Education community adult learning and ESOL provisions
- Customer Engagement activities

# Key information required

How residents perceive the provision of Council services and how accessible those services are?

How does the Council work with residents to promote a sense of pride and belonging, promotes equality of opportunity and sense of community?

How does the Council run services so that it can counter risks and potential tensions and perceived inequalities?

How enabling residents to become actively involved and engaged with Council services can improve residents' perception and satisfaction levels and promote sense of fairness, equal treatment and sense of pride in the Borough.

What are services doing?

How are Council services measuring residents' feedback and perceptions?

How are Council services engaging individuals from all backgrounds and demographics within our local areas?

How are Council services promoting involvement and participation?

# **EVIDENCE & ENQUIRY**

### Witnesses

Stronger Communities Officer and related community projects: HIFN , Women in the Community Chair of Strong and Active Communities Partnership Schools representation Adult Education Library services Sports and Leisure services

## Intelligence

The Government has recently published its integration strategy: "Creating the conditions for integration"

This strategy outlines the Government's aim in promoting an integrated society, where everyone can play a full part in local and national life. Where people from different backgrounds treat each other with respect and contribute together. : *"integration is achieved when neighbourhoods, families and individuals come together on issues which matter to them"* 

The strategy has outlined the key factors for integration as:

**Common Ground :** a clear sense of shared aspirations and values which focus on what we have in common rather than our difference.

**Responsibility:** a strong sense of our mutual commitments and obligations, which bring personal and social responsibility

Social mobility: people able to realise their potential to get on in life

**Participation and empowerment:** people of all backgrounds have the opportunities to take part, be heard and take decisions in local and national life

**Tackling intolerance and extremism:** a robust response to threats, whether discrimination, extremism or disorder that deepen division and increase tensions.

The Government highlight the link between community cohesion and integration, but issues relating to inequality and individuals experience are

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also important in enabling positive interaction and relationships in communities.

Resident's survey CACI Census Government policy and strategies ICoCo Other research and analysis of community cohesion, social capital, integration and building stronger communities

## **Consultation and Communications**

None at this stage

# LOGISTICS

## Proposed timeframe & milestones

Meeting Date *	Action	Purpose / Outcome
18 September 2012	Agree Scoping Report Witness Session 1	Information and analysis Council's Stronger Communities Officer Carole Jones, Chair of Strong and Active Communities Partnership and Head Teacher
16 October 2012	Witness Session 2	Council officer representatives from Adult Education, Sports & Leisure and Libraries
13 November 2012	Witness Session 3	Head of Corporate Communications, LBH Community representatives (i.e Women's Groups and Duncan Struthers, Chair of Hillingdon Inter Faith Network
15 January 2013	Draft Final Report	Proposals – To consider draft recommendations and draft final report

\* Specific meetings can be shortened or extended to suit the review topic and needs of the Committee

## **Risk assessment**

Failure to secure witnesses to provide evidence and advice to the Committee will impact on the thoroughness and completeness of the review.

This is an extensive area and the Committee may not be able to cover all the issues that they wish to examine within the time available.

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## WORK PROGRAMME 2012/13

## Contact Officer: Khalid Ahmed Telephone: 01895 250833

## **REASON FOR ITEM**

This report is to enable the Committee to review meeting dates and forward plans. This is a standard item at the end of the agenda.

### **OPTIONS AVAILABLE TO THE COMMITTEE**

- 1. To confirm dates for meetings
- 2. To make suggestions for future working practices and/or reviews.

### INFORMATION

#### All meetings to start at 7.30pm

Meetings	Room
13 June 2012	CR 5
24 July 2011	CR 5
18 September 2012	CR 3
16 October 2012	CR 5
13 November 2012	CR 6
15 January 2013	tbc
26 February 2013	tbc
28 March 2013	tbc
30 April 2013	tbc

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# Corporate Services & Partnerships Policy Overview Committee

# 2012/13 DRAFT Work Programme

Meeting Date	Item
13 June 2012	Corporate Services & Partnerships Policy Overview Committee Review Topics 2012/13
	Work programme for 2012/13 Cabinet Forward Plan

24 July 2012	Budget Planning Report for Central Services
	First Major Review in 2012/13 - Scoping Report
	Work Programme
	Cabinet Forward Plan

18 September 2012	First Major Review in 2012/13 - Community Cohesion
	Witness Session 1
	Cabinet Forward Plan
	Work Programme

16 October 2012	First Major Review in 2012/13 – First Review
	Witness Session 2
	Cabinet Forward Plan
	Work Programme

13 November 2012	First Major Review in 2012/13 – First Review
	Draft Final Report
	Cabinet Forward Plan
	Work Programme

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15 January 2013	Budget Proposals Report for Central Services 2013/14
	Voluntary Sector Core Grants 2013/14
	Second Major Review in 2012/13 – Scoping Report
	Cabinet Forward Plan
	Work Programme

26 February 2013	Second Major Review in 2012/113 –
	Witness Session 1
	Cabinet Forward Plan
	Work Programme

28 March 2013	Second Major Review in 2012/13 –
	Witness Session 2
	Cabinet Forward Plan
	Work Programme

30 April 2013	Second Major Review in 2012/13 –
	Draft Final Report
	Cabinet Forward Plan
	Work Programme

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# Agenda Item 7

### Cabinet Forward Plan

### Contact Officer: Khalid Ahmed Telephone: 01895 250833

#### **REASON FOR ITEM**

The Committee is required to consider the Forward Plan and provide Cabinet with any comments it wishes to make before the decision is taken.

#### **OPTIONS OPEN TO THE COMMITTEE**

- 1. Decide to comment on any items coming before Cabinet
- 2. Decide not to comment on any items coming before Cabinet

### INFORMATION

1. The Forward Plan is updated on the 15<sup>th</sup> of each month. An edited version to include only items relevant to the Committee's remit is attached below. The full version can be found on the front page of the 'Members' Desk' under 'Useful Links'.

## SUGGESTED COMMITTEE ACTIVITY

1. Members decide whether to examine any of the reports listed on the Forward Plan at a future meeting.

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Ref	Decision	<b>Further information</b> <b>CS</b> = Central Services; <b>PEECS</b> = Planning, Environment, Education & Communit	Ward(s)	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact for further information	Consultation on the decision	NEW ITEM	Private decision?
Cat 823		<b>25 October 2012</b> This report to Cabinet will give the outcome of the grant funding bid to the Government for an enhanced household kerbside recycling scheme. Subject to the bid's outcome, the report will propose the building of recycling storage bays at New Years Green Lane Civic Amenity Site to facilitate the scheme. The report will also put forward procurement options for co-mingled recyclate.			Cllr Jonathan Bianco and Cllr Scott Seaman- Digby	PEECS - Colin Russell	Corporate consultees	New	Private (3)
21	Monthly Council Budget - monitoring report	detail the council's revenue and capital position.	All		Cllr Jonathan Bianco	CS - Paul Whaymand			
SI	Reports from Policy Overview Committees	Major Policy Review recommendations for consideration by the Cabinet as and when completed.	TBC		as appropriate	Democratic Services			
806	Award of contracts for web filtering and Single Sign services for HGFL	Cabinet will consider the award of a contract for Internet Filtering and Single Sign On Services for Hillingdon Grid For Learning.	N/A		Cllr Jonathan Bianco and Cllr Scott Seaman- Digby	PEECS - Steve Palmer			Private (3)
762	Extension of Banking Services Contract	The Council signed a 3 year contract with HSBC Bank PIc effective from 1 April 2010, with an option to extend for a further 2 years. This report to Cabinet will review that option.			Cllr Jonathan Bianco / Cllr Scott Seaman- Digby	CS - Annette Reeves			Private (3)

Ref	Decision	Further information	Ward(s)	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact for further information	Consultation on the decision	NEW ITEM	Private decision?
	Procurement of Highways Vehicles - Tippers	<b>cs</b> = Central Services; <b>PEECS</b> = Planning, Environment, Education & Communi Cabinet will be asked to replace the existing 9 vehicles used to carry out the Highways Maintenance operation throughout the Borough.	All		Cllr Jonathan Bianco / Cllr Scott Seaman- Digby	PEECS - David Fisher		New	Private (3)
812	Procurement of Street Cleaning Vehicles - Gaged Tippers	Cabinet will be asked to replace the existing 6 vehicles used to carry out the Street Cleaning Maintenance operation throughout the Borough.	All		Cllr Jonathan Bianco / Cllr Scott Seaman- Digby	PEECS - David Fisher		New	Private (3)
829 Page 22	Hillingdon	Cabinet will receive a report to set in place arrangements to establish the new Healthwatch Hillingdon as required by the Health and Social Care Act 2012.	All		Cllrs Douglas Mills and Cllr Philip	CS - Kevin Byrne		New	

Ref	Decision	Further information	Ward(s)	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact for further information	Consultation on the decision	NEW ITEM	Private decision?
		CS = Central Services; PEECS = Planning, Environment, Education & Communi	ty Services						
Cat	oinet Member D	ecisions - October 2012							
	Paper	The Cabinet Member will be asked to consider the implications of forthcoming legislation surrounding anti- social behaviour, the implications for Hillingdon and agree the Council's response.	All			PEECS - Ed Shaylor			
SI	each month by the	Cabinet Members make a number of decisions each month on standard items - details of these standard items are listed at the end of the Forward Plan.	Various			Democratic Services	Various		

		Ward(s)	Report ( Council	Cabinet Member(s) Responsible	Officer Contact for further information	Consultation on the decision	NEW	Private decision?
meeting -	cs = Central Services; PEECS = Planning, Environment, Education & Commun 22 November 2012	ity Services						
	The Cabinet receives a monthly report setting out in detail the council's revenue and capital position.	All		Cllr Jonathan Bianco	CS - Paul Whaymand			
	Regular report on discounted leases to voluntary sector organisations that benefit residents and the wider community	All		Cllr Jonathan Bianco	PEECS - Michael Patterson			Private (3)
	Cabinet will be asked to approve the aggregation and extension of the contract with Liberata plc	N/A		Cllr Jonathan Bianco	CS - Rob Smith			Private (3)
t t	y Council t - monitoring ary Sector s Report ue Services	t - monitoringdetail the council's revenue and capital position.ary SectorRegular report on discounted leases to voluntary sector organisations that benefit residents and the wider communityue ServicesCabinet will be asked to approve the aggregation and	y Council t - monitoringThe Cabinet receives a monthly report setting out in detail the council's revenue and capital position.Allary Sector s ReportRegular report on discounted leases to voluntary sector organisations that benefit residents and the wider communityAllue ServicesCabinet will be asked to approve the aggregation and N/AN/A	y Council t - monitoringThe Cabinet receives a monthly report setting out in detail the council's revenue and capital position.Allary Sector s ReportRegular report on discounted leases to voluntary sector organisations that benefit residents and the wider communityAllue ServicesCabinet will be asked to approve the aggregation andN/A	y Council t - monitoringThe Cabinet receives a monthly report setting out in detail the council's revenue and capital position.AllCllr Jonathan Biancoary Sector s ReportRegular report on discounted leases to voluntary sector organisations that benefit residents and the wider communityAllCllr Jonathan Biancoue Services ct ExtensionCabinet will be asked to approve the aggregation and extension of the contract with Liberata plcN/ACllr Jonathan Bianco	y Council t - monitoringThe Cabinet receives a monthly report setting out in detail the council's revenue and capital position.AllCllrCS - Jonathan BiancoPaul Whaymandary Sector s ReportRegular report on discounted leases to voluntary 	y Council t - monitoringThe Cabinet receives a monthly report setting out in detail the council's revenue and capital position.AllCllr Jonathan BiancoCS - Paul Whaymandary Sector s ReportRegular report on discounted leases to voluntary sector organisations that benefit residents and the wider communityAllCllrPEECS - Jonathan Biancoue Services ct ExtensionCabinet will be asked to approve the aggregation and extension of the contract with Liberata plcN/ACllrCS - Rob Smith	y Council t - monitoringThe Cabinet receives a monthly report setting out in detail the council's revenue and capital position.AllCllr Jonathan BiancoCS - Paul Whaymandary Sector s ReportRegular report on discounted leases to voluntary sector organisations that benefit residents and the wider communityAllCllr Jonathan BiancoPEECS - Michael Pattersonue Services ct ExtensionCabinet will be asked to approve the aggregation and extension of the contract with Liberata plcN/ACllr JonathanCS - Rob Smith

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	Further information         CS = Central Services; PEECS = Planning, Environment, Education & Communi         Decisions - November 2012	Ward(s) ty Services	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact for further information	Consultation on the decision	NEW ITEM	Private decision?
each month by the	Cabinet Members make a number of decisions each month on standard items - details of these standard items are listed at the end of the Forward Plan.	Various		All	Democratic Services	Various		

Ref	Decision = Social Care, Health & Housing;	<b>Further information</b> CS = Central Services; <b>PEECS</b> = Planning, Environment, Education & Communi	Ward(s) ty Services	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact for further information	Consultation on the decision	NEW ITEM	Private decision?
<b>Cab</b> 801a	inet meeting -	<b>20 December 2012</b> This report will set out the Medium Term Financial Forecast (MTFF), which includes the draft General Fund reserve budget and capital programme for 2013/14 for consultation, along with indicative projections for the following three years.	All	21-Feb-13	Jonathan	CS- Paul Whaymand	Public consultation through the Policy Overview Committee process and statutory consultation with businesses &		
age 80e 26	Financial Support to Voluntary Organisations	The report to Cabinet will make recommendations on the level of financial support to voluntary organisations for the 2013/14 financial year.	All		Councillor Douglas Mills	CS - Nigel Cramb	ratepayers Corporate Services & Partnerships POC		
810	Localisation of Council Tax Support	In accordance with Local Government Finance legislation, Cabinet gave its approval in July to consult on a localised scheme to replace Council Tax benefit. Cabinet will consider the responses from the consultation and then recommend to Council a scheme for operation within the Borough.	All	17-Jan-13	Cllr Jonathan Bianco	CS - Paul Whaymand			
815	Irrecoverable Business Rates	Cabinet will be asked to approve the writing off of business rates that cannot be recovered, in order to bring records up-to-date. There is no financial cost to the Council as the Government has already allowed for the cost in their general provision.	N/A		Cllr Jonathan Bianco	CS - Rob Smith		New	Private (1,2,3)

Ref	Decision	Further information	Ward(s)	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact for further information	Consultation on the decision	NEW ITEM	Private decision?
SCH&H	I = Social Care, Health & Housing;	CS = Central Services; PEECS = Planning, Environment, Education & Commun	nity Services					-	<u>.</u>
SI	Voluntary Sector	Regular report on discounted leases to voluntary	All		Cllr	PEECS -			Private
	Leases Report	sector organisations that benefit residents and the			Jonathan	Michael			(3)
	-	wider community			Bianco	Patterson			
SI	Monthly Council	The Cabinet receives a monthly report setting out in	All		Cllr	CS -			
	Budget - monitoring	detail the council's revenue and capital position.			Jonathan	Paul			
	report				Bianco	Whaymand			

Ref	Decision I = Social Care, Health & Housing;	<b>Further information</b> <b>cs</b> = Central Services; <b>PEECS</b> = Planning, Environment, Education & Communi	Ward(s)	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact for further information	Consultation on the decision	NEW ITEM	Private decision?
	Hillingdon Families Service IT System	Procure and implement an IT database application to support the work of the new Children's Pathway Programme Preventative Services Hub, as well as Hillingdon Families Service practitioners to carry out the key tasks of assessment, planning, intervention and review.	N/A			Democratic Services	Various	New	Private (3)
SI	Standard Items taken each month by the Cabinet Member	Cabinet Members make a number of decisions each month on standard items - details of these standard items are listed at the end of the Forward Plan.	Various		All	Democratic Services	Various		

		Further information         CS = Central Services; PEECS = Planning, Environment, Education & Community	Ward(s)	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact for further information	Consultation on the decision	NEW ITEM	Private decision?
824	Incil - 17 Janua Council Tax Base and Business Rate Forecast	Council will be asked to approve the Council Tax Base for 2013/14 and the Business Rate Forecast	All	17-Jan-13	Cllr Jonathan Bianco	CS - Paul Whaymand	Corporate consultees	New	

Ref	Decision	Further information	Ward(s)	Report to Full Council	Cabinet Member(s) Responsible	Officer Contact for further information	Consultation on the decision	NEW ITEM	Private decision?
SCH&H = Social Care, Health & Housing; CS = Central Services; PEECS = Planning, Environment, Education & Community Services									
Cabinet meeting - 24 January 2012									
SI	Monthly Council Budget - monitoring report	The Cabinet receives a monthly report setting out in detail the council's revenue and capital position.	All		Cllr Jonathan Bianco	CS - Paul Whaymand			
SI	Voluntary Sector Leases Report	Regular report on discounted leases to voluntary sector organisations that benefit residents and the wider community	All		Cllr Jonathan Bianco	PEECS - Michael Patterson			Private (3)